**Friday, March 23**

8:30 - 9:30 am  **Check-In and Continental Breakfast**  
*W Seattle – 1112 4th Avenue*  
*Great Room Foyer (2nd Floor)*

Sponsored by Pittsburgh CLO

9:30 - 10:15 am  **Welcome Remarks and 30-Second Success Stories**  
*Great Room 2*

10:15 - 11:15 am  **Keynote: Breaking the Fifth Wall: Rethinking Arts Marketing for the 21st Century**  
*Great Room 2*  
*Eugene Carr, CEO, Patron Technology*

What if you could "break the fifth wall" and reconnect with your patrons beyond your theater, using technology to become a part of their day-to-day lives? That's the theme of *Breaking the Fifth Wall: Rethinking Arts Marketing for the 21st Century*, by Eugene Carr (CEO) and Michelle Paul (Product Manager) from Patron Technology.

Eugene Carr will highlight each section of the book, presenting results from the company's nationwide survey of online arts patron behavior, and talk about how to transform your organization's audience-development efforts using e-mail marketing, website design, social media, and CRM, as well as ponder the future direction of technology and how it will affect audience development for the theater.

11:15 - 11:45 am  **Networking Coffee Break**  
*Great Room Foyer*

11:45 am - 12:45 pm  **Panel: Branding the Experience**  
*Great Room 2*

Every point of contact with a patron is a marketing opportunity. How do you sell the entire experience of your theatre, not just the individual show? How do staff members across departments contribute to your brand? How do new audience members approach you, and you them?

*Moderated by Dan McMahon (Goodspeed Musicals), with Kevin Moore (The Human Race Theatre Company), Denny Reagan & Laura Peters (The Muny) and Nena Theis (North Carolina Theatre).*

12:45 - 2:15 pm  **Lunch and NAMT Membership Update**  
*Studio 6-7-8 (3rd Floor)*

Sponsored by R&H Theatricals
2:15 - 3:15 pm

**Panel: What Social and Digital Media Can/Can’t Do**  
*Great Room 2 (2nd Floor)*

Twitter and Facebook are great for some things, less so for others. Are they the right tools for your staff and your audience? How can you get in on the conversation? What other platforms are out there, and where is it all headed? We’ll hear from members and other experts with concrete examples of what has and hasn’t worked for them.

*Moderated by Phil Santora (TheatreWorks), with Michael Betts (Musical Theatre West), Elisabeth Challener (ZACH Theatre), Caroline Renard (Digital Media and CRM Specialist) and Jim Royce (Center Theatre Group).*

3:15 - 3:30 pm

**A Word From Our Sponsor: Travelzoo**  
*Great Room 2*

3:30 - 4:15 pm

**Concurrent Conversations**

Small group discussions on topics that interest you. Share successes, learn from others, ask questions! All topics will be covered twice over 90 minutes so that you may attend two.

- **Media Mix: Print, Online, Broadcast and More**  
  *Studio 1*
  
  Dan McMahon (Goodspeed Musicals) leads a conversation about all the way to advertise and communicate in the digital age. How are you dividing your precious media dollars? What works in your community? Has your audience’s preferences changed?

- **Team Marketing: Applying Marketing Techniques Across Departments**  
  *Studio 2*
  
  Sean Kelly (The 5th Avenue Theatre) leads a conversation about how the marketing staff can work with other departments, from development to production. How is the rest of your staff representing your theatre and branding the experience, as discussed earlier today?

- **Engaging Younger Audiences**  
  *Great Room 2*
  
  Michael Kline (Music Theatre of Wichita) leads a conversation about Wichita’s own very successful campaign for attracting and keeping younger generations of theatre-lovers, plus a chance to share your own successes, ideas and frustrations.

4:15 - 5:00 pm

**Conversations Repeat:**

- **Media Mix: Print, Online, Broadcast and More**  
  *Studio 1*

- **Team Marketing: Applying Marketing Techniques Across Departments**  
  *Studio 2*

- **Engaging Younger Audiences**  
  *Great Room 2*
An Evening at Village Theatre
Hosted by Village Theatre
Bus begins boarding at 5:30 across Seneca Street from the W Hotel entrance and leaves at 5:45 pm sharp.

You must have pre-registered to attend this event. If you did not register and are interested in attending, please see a member of the NAMT staff.

Saturday, March 24

9:00 - 10:00 am  Networking Breakfast
W Seattle - 1112 4th Avenue
Studio 6-7-8 (3rd Floor)

Sponsored by Music Theatre International

Start the day with a plated breakfast (please don't be late!) and time to talk to colleagues. We'll have tables set aside for marketing staffs to talk shop, and the NAMT staff will be on hand to talk about membership, benefits and our plans for 2012-2013.

10:15 - 11:15 am  Panel: Subscription Smackdown! Successful Models for Traditional and Non-Traditional Seasons
Great Room 2 (2nd Floor)

Subscriptions, flex passes, different programming for different audiences... what works for your theatre and your audience? How do you get new people in the door and get them to come back? How do different strategies work for organizations of different sizes? We'll hear from leaders who have very successful subscription programs, and from some who have done away with them...or wish they could. With plenty of time for questions, stories and debate from the audience.

Moderated by John Thew (Theater Latté Da), with Alli Houseworth (Woolly Mammoth Theatre), Becky Lathrop (ACT Theatre), Jamie Lilly (Village Theatre) and Lorraine VanDeGraaf-Rodriguez (TheatreWorks).
11:30 am - 12:15 pm

Concurrent Presentations and Conversations
Drill down in smaller groups on topics that interest you or continue discussions from earlier in the day. All topics will be covered twice over 90 minutes so that you may attend two.

Presentation: Dynamic Pricing — Nuts and Bolts for All Organizations
Great Room 2
What is dynamic pricing and how does it work? There are different ways to define it and approach that can work for all theatres and audiences. Jeff Loeb (Broadway/LA), Jim Royce (Center Theatre Group) and Laura Willumsen (TRG Arts) will present their approaches and success stories with plenty of time for questions and discussion.

Conversation: To Discount or Not to Discount — Groupon and More
Studio 1
Jim Mercer (Pittsburgh CLO) and Jason Sheets (Travelzoo) lead a conversation about the pros and cons of discounting. Do last-minute deals lead to repeat patrons? Do people come back at full price? What is an empty seat worth? Get pointers on successful use of daily deal sites and share your own stories.

The New Press
Studio 2
Randy Adams (Junkyard Dog Productions) leads a conversation on the changing face of PR, as traditional media move online and change their arts coverage, and bloggers and social media gain status. Every market and audience is different; how have you changed your approach? What works for you? What new challenges are you facing in getting reviews, coverage and word of mouth?

12:15 - 1:00 pm

Breakouts Repeat:
Presentation: Dynamic Pricing — Nuts and Bolts for All Organizations
Great Room 2

Conversation: To Discount or Not to Discount — Groupon and More
Studio 1

The New Press
Studio 2

1:00 - 2:30 pm

Lunch
Studio 6-7-8 (2nd Floor)
Sponsored by Broadway/LA

2:30 – 2:45
Walk to The 5th Avenue Theatre
Make a right out of the hotel and a left on 5th Avenue (see enclosed map)
2:45 - 4:30 pm  
**Case Studies: Data Driven Marketing**  
*Downstairs at The 5th: The Marilynn Sheldon Rehearsal and Education Center (DAT-5)*  
1308 5th Avenue (enter under the 5th Avenue marquee, down the stairs to the right)*

Hear case studies of very successful initiatives at two member theatres. First, learn about Lyric Theatre of Oklahoma's ongoing audience survey, from which they are gaining valuable knowledge about how to market future productions, as well as essential data to report to funders.  
*Danyel Siler (Lyric Theatre of Oklahoma)*

Then, learn how The 5th Avenue Theatre, in concert with TRG Arts, is building a wholly new model of patron engagement. Organizations from small to large will benefit from viewing their patrons through the lens of loyalty. Learn techniques that you can take back home to drive retention as well as increase engagement and revenue.  
*Sean Kelly (The 5th Avenue Theatre) and Laura Willumsen (TRG Arts)*

4:30 - 5 pm  
**Closing Thoughts**  
*The 5th Avenue Theatre DAT-5*  
As we say goodbye to the Spring Conference, a chance to ask unanswered questions or share those burning thoughts.

5 - 5:30 pm  
**Farewell Wine and Cheese**  
*The 5th Avenue Theatre DAT-5*  
Hosted by The 5th Avenue Theatre

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**End of Conference Program**

6 pm  
**Conference Closing Dinner**  
*Palomino, City Centre, 1420 5th Avenue, 3rd Floor*

*You must have pre-registered to attend this event. If you did not register and are interested in attending, please see a member of the NAMT staff.*

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Thank you for attending the 2012 NAMT Spring Conference.

*Your feedback is very important to us! Please fill out the evaluation form online at [namt.org/conference-spring12-evaluation.aspx](http://namt.org/conference-spring12-evaluation.aspx)*  
*(you will receive an e-mail with this link at the conclusion of the conference.)*

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**EDUCATIONAL RESOURCES COMMITTEE**  
Chair: Phil Santora (TheatreWorks)  
Harriett Kittner (Goodspeed Musicals)  
Laura Little (Laura L. Little Productions)

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**2012 SPRING CONFERENCE COMMITTEE**  
Sean Kelly (The 5th Avenue Theatre)  
Jamie Lilly (Village Theatre)  
Dan McMahon (Goodspeed Musicals)  
John Thew (Theater Latté Da)